## Deciding within a competition

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## Abstract

In this paper we describe the ways through which the competing sets  $D_1$  and  $D_2$  of decision makers can interact within a dialectic iterative decision process in two paradigmatic cases:

- (1) where the members of  $D_1$  present a project  $p_1$  that the members of  $D_2$  refuse contesting the presented costs set C/benefits set B analysis;
- (2) where the members of  $D_1$  present a project  $p_1$  whereas the members of  $D_2$  present a competing project  $p_2$  under the constraint that only one project can be implemented.

In the case (1) we propose an iterative procedure through which the members of  $D_1$  and  $D_2$  can negotiate both the composition of the set of (even non monetary) costs C and the set of (even non monetary) benefits B and the ways to share their elements. The aim of the members of  $D_1$  is to have the project approved and that of the members of  $D_2$  is to obtain the most as a compensation for approving the project. Both sets aim at getting the highest benefits and the lowest costs under the constraints represented by the sets B and C.

In the case (2) we modify the preceding procedure so to allow the interplay between the two competing projects. Also in this case each project has its sets B and C that form the constraints of the decision process.

Both decision processes are characterized by a coarse grain phase during which the sets B and C are negotiated and agreed on and a fine grain phase during which the sharing of the elements of the two sets is negotiated between the members of  $D_1$  and  $D_2$ . Such phases may be repeated until a satisfactory agreement is reached from  $D_1$  and  $D_2$  or both decide that no agreement is possible so that the final decision may depend from a third party arbitrator or from voting procedures such as a referendum.

The paper describes the roles of stakeholders S, experts E and possibly mediators M within the proposed iterative decision processes whose best outcome is the reaching of compromise solutions between the members of  $D_1$  and  $D_2$  with the help of M and the involvement of S ad E.

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